

# Acronyms and Abbreviations

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ALAT	Association of Local Authorities in Tanzania
ASP	Afro-Shirazi Party (Tanzania)
BAL	Botswana Association of Local Authorities
BCP	Botswana Congress Party
BDP	Botswana Democratic Party
BHC	Botswana Housing Corporation
BNF	Botswana National Front
BOCONGO	Botswana Council of Non-Governmental Organisations
BPC	Botswana Power Corporation
CC	Consultative Council (Mozambique)
CCM	Chama Cha Mapinduzi (Tanzania)
CEFAM	Centre de Formation Pour L'Administration Municipale (Cameroon)
CGT	Central government transfer
CHADEMA	Chama Cha Demokrasia na Maendeleo (Tanzania)
CPDM	Cameroon People's Democratic Movement
CPP	Convention People's Party (Ghana)
CPSAP	Certificate Programmes in Public Administration (Mozambique)
CSO	Civil society organisation
CSRП	Civil Service Reform Programme (Tanzania)
CUF	Civic United Front (Tanzania)
D-by-D	Decentralisation by devolution (Tanzania)
DA	District administration
DACF	District Assemblies Common Fund (Ghana)
DADP	District Agricultural Development Plan (Tanzania)
DAWASA	Dar es Salaam Water and Sewerage Authority
DC	District commissioner
DCE	District chief executives
DDC	District development committee
DFID	Department for International Development (UK)

DLGSM	Department of Local Government Service Management (Botswana)
DNP	National Directorate of Planning (Mozambique)
DP	Development partner
DPSM	Directorate of Public Service Management (Botswana)
EC	European Community
ELECAM	Elections Cameroon
ENAM	National School of Administration and Magistracy (Cameroon)
ERP	Economic Recovery Programme
EU	European Union
FBO	Faith-based organisations
FC	French Co-operation
FCA	Municipal Compensation Fund (Mozambique)
FEICOM	Fonds spécial d'Équipement et d'Intervention intercommunale (Cameroon)
FGD	Focus group discussions
FIIA	Investment Fund for Municipal Initiatives (Mozambique)
FIPAG	Mozambican Government's Water Supply Investment and Assets Fund
FRELIMO	Frente da Libertacã o de Mocambique (Liberation Front of Mozambique)
GBS	General budget support
GDP	Gross domestic product
GoB	Government of Botswana
GoM	Government of Mozambique
GoT	Government of Tanzania
GTZ	German Technical Co-operation
HRM	Human resource management
IEC	Information education and communication
IFAPA	Institute of Municipal and Public Administration (Mozambique)
IGR	Internally generated revenue
IGT	Intergovernmental revenue
IMF	International Monetary Fund
IMR	Infant mortality rate
IPP	Independent power producers

IPTL	Independent Power Tanzania Limited
ISAP	Higher Institute of Public Administration (Mozambique)
KDC	Kibaha District Council (Tanzania)
KTC	Kibaha Town Council (Tanzania)
LG	Local government
LGA	Local government authority
LGCDG	Local Government Capital Development Grant (Tanzania)
LGDG	Local Government Development Grant (Tanzania)
LGRP	Local Government Reform Programme (Tanzania)
LOLE	The Law of the Local Organs of State (Mozambique)
MAE	Ministry of State Administration (Mozambique)
MDA	Ministries, departments and agencies
MDGs	Millennium Development Goals
MESD	Ministry of Education and Skills Development (Botswana)
MFDP	Ministry of Finance and Development Planning (Botswana)
MG	Municipal government
MINATD	Ministry of Territorial Administration and Decentralisation (Cameroon)
MKUKUTA	National Strategy for Growth and Reduction of Poverty (Tanzania)
MLG	Ministry of Local Government (Botswana)
MLH	Ministry of Land and Housing (Botswana)
MMEWR	Ministry of Minerals, Energy and Water Resources (Botswana)
MMR	Maternal mortality rate
MoA	Ministry of Agriculture
MoE	Ministry of Education
MoF	Ministry of Finance
MOH	Ministry of Health
MoLG	Ministry of Local Government
MP	Members of parliament
MPD	Ministry of Planning and Development (Botswana)
MTEF	Medium-term expenditure frameworks
MWT	Ministry of Works and Transport (Botswana)
NALAG	National Association of Local Authorities (Ghana)
NCCOP	National Coordination Committee of Opposition Parties (Cameroon)

NCCR–Mageuzi	National Convention for Construction and Reform – Mageuzi (Tanzania)
NDP	National development plan
NGO	Non-governmental organisation
NPM	New public management
O&M	Organisation and method
O&OD	Opportunities and obstacles to development
ODA	Official development assistance
OLE	<i>orgãos locais do estado</i> (local organs of the state) (Mozambique)
PADDL	Programme d’Appui a la Decentralisation et Developpement Local (Cameroon)
PARDIC	Public Administration Restructuring and Decentralisation Implementation Committee (Ghana)
PARPA	Action Plan for the Reduction of Absolute Poverty (Mozambique)
PE	Public enterprise
PEDP	Primary Education Development Programme (Tanzania)
PG	Provincial government
PHC	Primary health care
PM	Prime minister
PMO	Prime Minister’s Office
PMO–RALG	Prime Minister’s Office–Regional Administration and Local Government (Tanzania)
PNDC	Provisional National Defence Council (Ghana)
PNP	People’s National Party (Ghana)
PO–PSM	President’s Office–Public Service Management (Tanzania)
PP	Progress Party (Ghana)
PPP	Public–private partnership
PROL	Programme for the Reform of Local Bodies (Mozambique)
PS	Permanent secretary
PSRC	Parastatal Sector Reform Commission (Tanzania)
RALG	Regional Administration and Local Government (Tanzania)
RENAMO	Resistência Nacional Mocambicana (Mozambique National Resistance)
RPDC	Rassemblement Démocratique du Peuple Camerounais
SADC	South African Development Community

SAP	Structural adjustment programme
SAU	Sauti ya Umma (Tanzania)
SDF	Social Democratic Front (Cameroon)
SHHA	Self-Help Housing Agency
SIFAP	System of Training in Public Administration (Mozambique)
SCNC	Southern Cameroons National Council
SNV	Netherlands Development Organisation
SSA	Sub-Saharan Africa
SWC	Solid waste collection
TANESCO	Tanzania Electricity Supply Company
TANU	Tanganyika Africa National Union
TASAF	Tanzania Social Action Fund
TLP	Tanzania Labour Party
TSM	Teaching Service Management (Botswana)
ULGS	Unified Local Government Service (Botswana)
UNC	Union Nationale Camerounaise
UNCDF	United Nations Capital Development Fund
UNDP	United Nations Development Programme
URT	United Republic of Tanzania
UTRESP	Technical Unit of Public Sector Reforms (Mozambique)
VAP	Voting age population
VDC	Village development committee
WUC	Water Utilities Corporation (Botswana)